

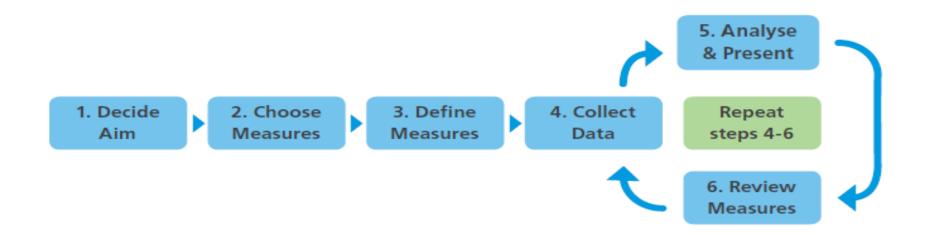
Mike Holmes AEC Network Measurement Team

Measurement for improvement

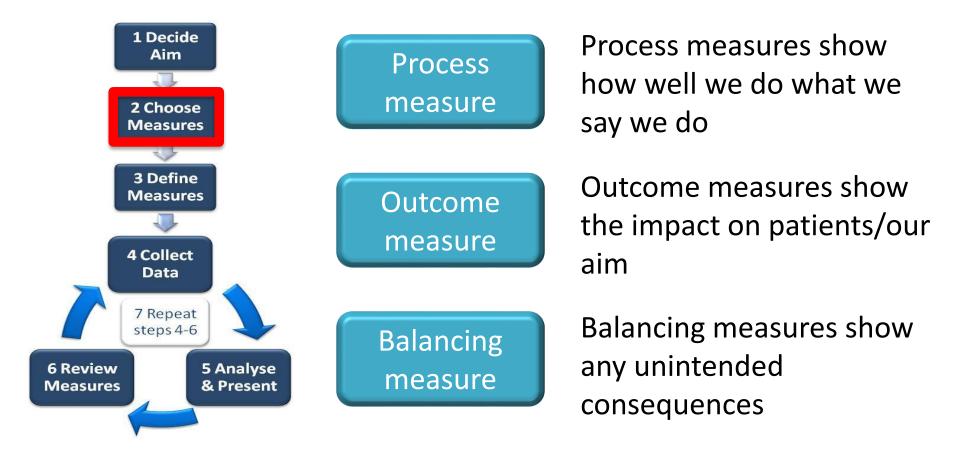


Reference: Langley et al 1996

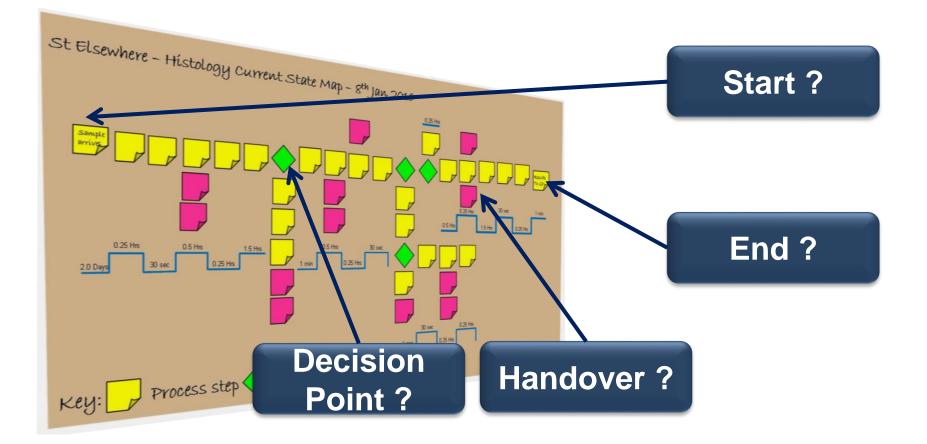




Three types of measures



Process mapping and measurement



Measurements for making a cup of tea

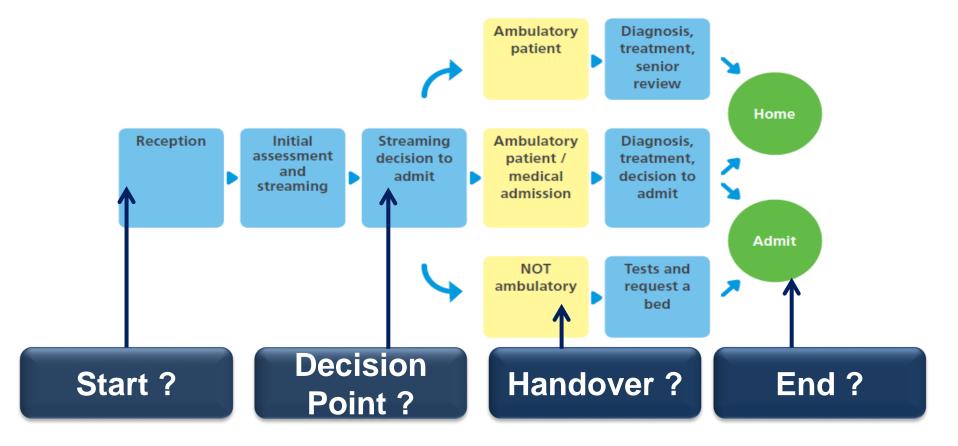
You could use this map as a reference point to decide what measures to use - provided you have a clear aim first!

Example aims:

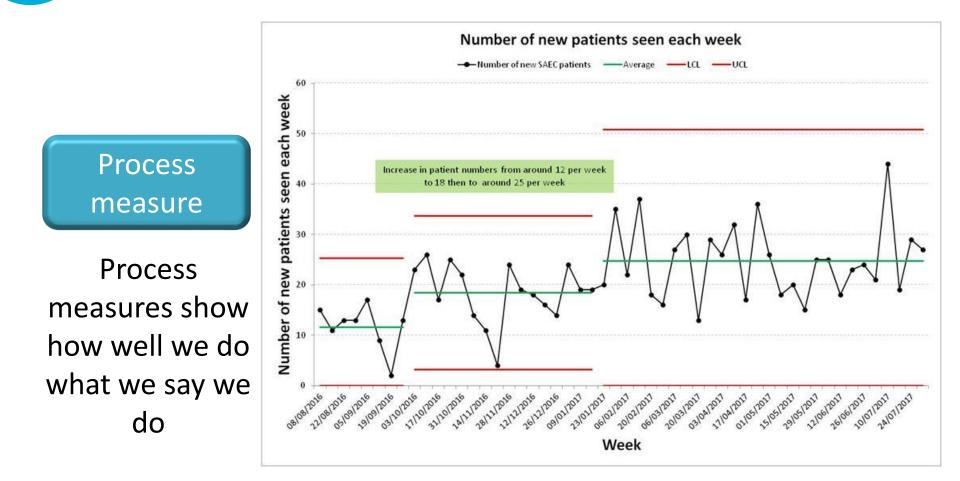
- Increase tea making capacity by 10%
- Decrease per unit tea costs by 20%
- Decrease tea complaints to less than 1 per week

Key point - the measures must link back to the aim

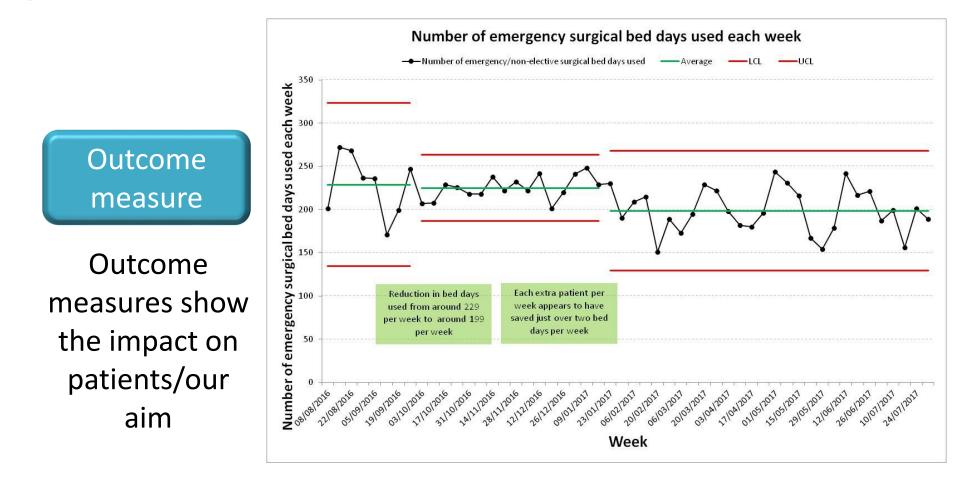
Process mapping and measurement



An example from the SAEC Network



An example from the SAEC Network



In your groups

- Spend time discussing :
- What is your planned change?
- What you are aiming to achieve with your planned change?
- What process and outcome measure will show the effect of your change?

Your next piece of homework

Next piece of homework

- Complete and return the SAEC data template
- This must cover a period of time in which you made a significant change
- Use the data template to demonstrate the difference your change has made to a process measure
- Use the data template to demonstrate the impact which that change has made to an outcome measure